



Bórd Sláinte an Iarthair Western Health Board



Telephone: Galway (091) ~~765~~ 66101

Your Ref:
Our Ref: **HQ. 175**
(Please quote our ref. in any reply)

Headquarters,
Merlin Park Regional Hospital,
Galway.

28th March, 1978.

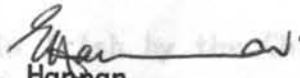
To: EACH MEMBER OF THE BOARD.

Dear Member,

I desire to inform you that the next meeting of the Board will be held at St. Patrick's Hospital, Castlerea, Co. Roscommon, at 4.00 p.m. on Monday, 3rd April, 1978. Agenda is set out hereunder.

You are hereby requested to attend.

Yours sincerely,


E. Hannan,
Chief Executive Officer.

A G E N D A

1. Opening Prayer.
2. Verification of Minutes of last Board Meeting held on 6th March, 1978. (Copy herewith)
3. Increased Allowances from 1st April, 1978, payable under:-
 - (a) Disabled Persons (Maintenance Allowances) (Amendment) Regulations, 1978
 - (b) Infectious Diseases (Maintenance) Regulations, 1978
 - (c) Blind Welfare Schemes. (Report herewith)
4. Comhairle na nOspideal Discussion Document on Psychiatric Services at Consultant Level. (Copy herewith)
5. To consider Minutes of Meetings of Standing Committees as follows:-
 - (a) Psychiatric and Geriatric Care: 5th January, 1978. (Copy herewith)
6. Chief Executive Officer's Progress Report:
 - (a) Building Programme.
 - (b) Federation of Roscommon County Hospital and Portiuncula Hospital, Ballinasloe.

(Western Health Board)

Minutes of Monthly Meeting held at 3.00 p.m. on Monday 6th March, 1978, in the Boardroom, Merlin Park Regional Hospital, Galway.

Present: Councillor J.P.O'Callaghan, Chairman who presided.

Other Members: Miss M. Byrne, Messrs T.Byrne, T.R.Cahill, E.Carey, M.Clarke, P. Concannon, D.Dalton, G.Dodd, Ms.K.Eastwood, Mrs.K. Eastwood, Mrs. C. Fallon, Messrs P.Flynn, M.J.Gilvarry, E.Haverty, M.Kelly, M.D.Lyons, H.Melvin, J.Molloy, P.J.Morley, J. Mulrooney, T.O'Baoill, P. Raftery, M.Ryan, J.J.Tobin and H.M.Weir.

Apologies: Professor J.Flynn, Mr. B.Murphy and Dr.E.O'Byrne.

In Attendance: Messrs E. Hannan, Chief Executive Officer, S. O'Donoghue, and C.Crowley, Programme Managers, and J. O'Leary, Secretary.

Opening Prayer: The Opening Prayer was recited in Irish by the Chief Executive Officer.

Resolutions

Of Sympathy:

On the proposal of J.P.O'Callaghan, Chairman, seconded by Senator M.D.Lyons, the sympathy of the Board was extended to:

1. Doctor H.T.Hitchcock, Consultant Physician, Merlin Park Regional Hospital, and Mrs. Hitchcock, on the death of Mrs. Hitchcock's mother.
2. Mr. P.Carney, Senior Health Inspector, Galway, on the death of his brother.
3. The Higgins Family, Cahernaheena, Headford, Co.Galway, on the death of Mr. Joseph Higgins, Psychiatric Nurse, at St. Patrick's Hospital, Castlerea.
4. The Leo Family, Tuam, on the death of Mr.T.Leo, Pharmacist.
5. Mrs. N.Meade, Renmore, Galway, on the death of her husband, Sean, Branch Secretary, Irish Transport and General Workers' Union, Galway.
6. Mr. John McDonagh, Carraroe, on the death of his wife Mrs. Bridget McDonagh, Public Health Nurse.
7. The Connolly Family, Tuam, on the death of Mrs. Delia Connolly.

Adoption of
Minutes:

Minutes of Monthly Meeting of the Board held on 6th February, 1978, copies of which had been circulated to each Member on 28th February, 1978, were adopted, on the proposal of Councillor E.Carey, seconded by Miss E.Byrne, subject to the addition of the words "Councillor G.Dodd dissenting," following the resolution authorising the Chief Executive Officer, and his Officers to re-negotiate the terms of the Federation of Roscommon County Hospital, and Portiuncula Hospital, Ballinasloe, on page five, and the substitution of the words "Chief Executive Officer" for "he" in the ninth line of the second paragraph on page four, and were then signed by the Chairman.

Overdraft
Accommodation
Period Ending
30th June, 1978:

It was proposed by Senator M.D.Lyons, seconded by Councillor J. Mulrooney, and resolved.

"That we hereby authorise the raising of overdraft accommodation for the period ending 30th June, 1978, pursuant to Section 33, of the Health Act, 1970, in the sum of £750,000. (seven hundred and fifty thousand pounds)".

Capital
Programme 1978:

The Chief Executive Officer's Report and Department of Health letter reference number H53/2 Volumn (III) circulated to each Member on 20th February, 1978, were considered.

The Chief Executive Officer stated, that his distribution of the £320,000 (three hundred and twenty thousand pounds) allocated for minor capital projects, costing up to £35,000 (thirty five thousand pounds) each, between the three programmes, Community Care, General Hospital Care, and Special Hospital Care, was influenced by the amounts allocated by the Minister to approved major projects aggregating £480,000, (four hundred and eighty thousand pounds) set out in Departments letter.

Of the approved projects, he anticipated that the combined boiler-house and laundry, for Castlebar General Hospital and Psychiatric Hospital, would be completed during the current financial year. As regards the Maternity Department at Galway Regional Hospital, he was still in correspondence with the Department of Health, regarding the provision of the thirty additional beds for this unit, and sanction from the Department of Health was still outstanding in respect of part of the schedule of accommodation for the developments already approved. Having discussed the situation with the Board's Architect, on Tuesday, 28th February, 1978, he was satisfied that there was no likelihood of spending the £120,000 allocated to this project during the current financial year. He therefore recommended that £50,000 (fifty thousand pounds) should be diverted to the provision

of a mortuary and morgue at Galway Regional Hospital, £50,000 (fifty thousand pounds) to the provision of the new Orthopaedic Theatres at Merlin Park Regional Hospital, both of which projects should be ready to go to tender in June, 1978, leaving £20,000 (twenty thousand pounds) for the Maternity Department, Galway Regional Hospital, which would be adequate to meet expenditure on this job, during this financial year. The provision of £10,000 (ten thousand pounds) for planning the Mental Handicapped Complex at Swinford, County Mayo, represented a major breakthrough, in so far as this would be the first such accommodation for adults to be provided directly by the Board, and he had arranged the first Meeting of the Project Team to prepare the Brief for the Design Team for Wednesday 8th March, 1978, which would have representation from the Department of Health, Western Care and the Board. The site and facilities at Swinford, would be shared with Western Care, who would administer the accommodation to be provided for fifty children, on the site. He anticipated that the final cost of this project would be in excess of two million pounds.

Work on the Health Centre and local Headquarters, Community Care, Roscommon, should commence during the current financial year.

The Home for the Aged, Ballina, should be ready to go to tender by June, 1978. He was seeking a Meeting with Officers of the Department of Health, during the week commencing 20th March, 1978, in relation to the provision of suitable accommodation for the aged at Castlerea, Tuam, and Roscommon. The Department of Health had not yet approved of the sites proposed for Homes for the Aged at Castlerea and Tuam, and the search for a site for Roscommon Town had not been finalised. He hoped to have these matters clarified and have further information for the Board at its April Meeting.

The Chief Executive Officer recommended the following major projects for approval and submission to the Department of Health with a request for funds for them in 1979:-

1. New Community Care Headquarters at Castlebar,
2. Acute Psychiatric Unit, Ballina,
3. Operating Theatres, O.P.D., Casualty, Laboratories and Radiology Department at Galway Regional Hospital,
4. New Pathology Laboratory, County Hospital, Roscommon.
5. New Radio Therapy Department and support facilities at Merlin Park Regional Hospital, Galway.
6. Surgical Paediatric Unit, at Galway Regional Hospital.

7. Home for the Aged at Strokestown, County Roscommon.

On the proposal of Councillor J. Mulrooney, seconded by Senator M.D.Lyons, the Chief Executive Officer's recommendations in relation to the Capital Programme were approved.

Irish Public
Bodies Mutual
Insurances Ltd.,
Appointment of
Nominee to
Attend and vote
at General
Meetings:

Councillor E.Carey, pointed out that, since the Board's establishment in April, 1971, the same Galway Representative had been appointed each year as the Board's Nominee to attend and vote at General Meetings of the Irish Public Bodies Mutual Insurances Ltd., He was of opinion that this appointment should rotate and he proposed that Senator M.D.Lyons, be appointed, Councillor D.Dalton, seconded the proposal. As Councillor E.Haverty, the outgoing Nominee was not present, it was decided to defer this item until later in the Meeting.

When the other items on the Agenda had been disposed of, it was proposed by Deputy P.Flynn, and seconded by Councillor J.Molloy:

"That we hereby re-appoint Councillor Edward Haverty, as our Nominee to attend and vote at General Meetings of Irish Public Bodies Mutual Insurances Ltd.,"

Whereupon, at the request of Senator M.D.Lyons, Councillor E.Carey and D.Dalton, withdrew their proposal and Councillor E.Haverty was declared appointed.

Delegations of
Functions to
Programme
Manager
General
Hospital Care
and Personnel
Officer:

In accordance with the provisions of Section 16, of the Health Act, 1970, the Chief Executive Officer, notified the Board of delegations of functions by him to Mr.C. Crowley, appointed Programme Manager, General Hospital Care, from 1st March, 1978, and Mr. Stephen Bourke, appointed Personnel Officer, from 1st February, 1978. These delegations were in broad terms similar to those made to their predecessors in office, Mr. Crowley having acted as Programme Manager, General Hospital Care, in a temporary capacity since 1st January, 1978.

Councillor J.P.O'Callaghan, Chairman, congratulated Mr. C.Crowley, on his appointment as Programme Manager, General Hospital Care. Senator M.D.Lyons, seconding the vote of congratulation which was passed unanimously, wished Mr. Crowley, many happy years in his present appointment. Mr. T.O'Baoill, also associating himself with the resolution. Mr. Crowley thanked the Chairman, the other Members and the Chief Executive Officer, for their good wishes and promised them full co-operation and dedication to his tasks.

Chief Executive Officer's Progress Report:

The Chief Executive Officer reported as follows:-

I. General Medical Services Quarterly Report.

Returns from the General Medical Services (Payments) Board, received since Meeting of 5th December, 1977, give the following particulars in respect of the Board's areas:-

"Choice of Doctor" and "Choice of Pharmacist" Scheme.

<u>Payments</u>	<u>Doctors</u> £	<u>Pharmacists</u> (Drugs and Dispensing) £	<u>Total</u> £
ended 31/12/76	1,443,227	2,508,903	3,952,130
1/77 to 31/8/77	1,020,492	2,013,767	3,034,259
September, 1977	124,662	268,831	393,493
October, 1977	129,408	262,337	391,745
November, 1977	135,685	286,118	421,803
1/77 to 30/11/77	1,410,247	2,831,053	4,241,300

Breakdown of Payments to Pharmacists:-

	<u>Prescriptions</u> £	(%)	<u>Stock Orders</u> £	(%)	<u>Total</u> £	(%)
ended 31/12/76						
Ingredient Cost.	1,383,522	(70.8)	439,347	(79.3)	1,822,869	(72.7)
Dispensing Fee.	547,124	(28.0)	109,837	(19.8)	656,961	(26.2)
S.T.	23,856	(1.2)	5,217	(0.9)	29,073	(1.2)
Total.	1,954,502	(100.0)	544,401	(100.0)	2,508,903	(100.1)
1/77 to 30/11/77						
Ingredient Cost.	461,888	(73.6)	150,002	(73.5)	611,890	(74.9)
Dispensing Fee.	157,972	(25.1)	37,501	(25.2)	195,473	(23.9)
S.T.	8,142	(1.3)	1,781	(1.3)	9,923	(1.2)
Total.	628,002	(100.0)	189,284	(100.0)	817,286	(100.0)
1/77 to 30/11/77						
Ingredient Cost.	1,581,263	(72.8)	522,782	(79.2)	2,104,045	(74.3)
Dispensing Fee.	562,096	(25.9)	130,684	(19.8)	692,780	(24.5)
S.T.	28,025	(1.3)	6,203	(1.0)	34,228	(1.2)
Total.	2,171,384	(100.0)	659,669	(100.0)	2,831,053	(100.0)

Visiting Rates:

	<u>Western Health Board</u>			<u>State</u>		
	<u>Surg.</u>	<u>Dom.</u>	<u>Total</u>	<u>Surg.</u>	<u>Dom.</u>	<u>Total</u>
ended 12/76.	3.82	0.76	4.58	4.32	1.12	5.44
1/77 to 30/11/77	4.04	0.75	4.79	4.40	1.06	5.46
1/77 to 30/11/77	3.99	0.78	4.77	4.27	1.06	5.33

Percentage of Population covered by General Medical Services Cards:

	<u>Galway</u>	<u>Mayo</u>	<u>Roscommon.</u>	<u>Health Board</u>	<u>State</u>
December, 1976.	61.22	66.58	54.70	61.98	37.75
March, 1977.	59.97	64.07	55.22	60.59	38.06
June, 1977.	61.10	65.30	55.64	61.64	38.94
September, 1977.	61.09	65.07	56.65	61.72	38.43
December, 1977.	60.28	64.77	57.26	61.34	38.63

The following was the position in relation to filling of vacancies in the General Medical Service:-

COUNTY ROSCOMMON:

Castlereagh:

Following the resignation of Doctor Dermot Kerins, on 13th January, 1978, who took up duty on 21st November, 1977, Doctor John B. Dillon, was appointed, and took up duty on 22nd February, 1978.

COUNTY GALWAY:

Tuam

The candidate recommended for appointment as a result of interviews held on 14th February, 1978, was being processed.

Laurencetown

The first and second candidates recommended for appointment as a result of interviews held on 7th December, 1977, declined appointment. Dr. Patruick O'Brien, Enniscrone, who was placed next in order of merit, has accepted appointment and proposes to take up duty on 1st May, 1978.

ASSISTANT WITH A VIEW TO PARTNERSHIP TO DR.E.O'BYRNE

GALWAY CITY:-

Doctor Padraig O'Conghaile, recommended for appointment as a result of interviews held on 13th October, 1977, proposes to take up duty on 1st April, 1978,

ASSISTANT WITH A VIEW TO PARTNERSHIP TO DR. J.K.MESKIN

GALWAY CITY:-

The candidate recommended for appointment as a result of interviews held on 14th February, 1978, is being processed at present.

COUNTY MAYO:

Bangor Erris

Doctor John V.Flynn, Bunbeg, Co.Donegal, recommended for appointment as a result of interviews held on 7th December, 1977, took up duty on 1st February, 1978, to fill the vacancy caused by the resignation of Doctor Sean G.Murphy.

ASSISTANT WITH A VIEW TO PARTNERSHIP TO DR.M.J.LOFTUS,

CROSSMOLINA:-

The candidate placed first in order of merit as a result of interviews held on 7th December, 1977, has declined appointment, and the second candidate has been invited by

letter of 3rd March, 1978, to accept appointment.

In reply to Councillor E.Carey, the Chief Executive Officer stated, that the vacancy for an assistant County Medical Officer/Director of Community Care in Ballina, County Mayo, following the death of Dr.P.K.O'Brien, had been referred to the Local Appointments Commission on 22nd February, 1978, to whom a number of other vacancies in this Grade had been referred. Despite a number of permanent appointments as A.C.M.O/D.C.C. in the recent past there was no nett increase in the number of office holders since the appointments were generally of persons who already held office in a temporary capacity. Difficulties in recruiting A.C.M.O's/D.C.C's could be attributed, he believed to inadequate salary scale, job satisfaction and career prospects. An award by the Arbitrator on a claim made on behalf of Directors of Community Care/Medical Officers of Health was awaited, and could perhaps influence salary scales of A.C.M.O/D.C.C. posts.

On the proposal of Councillor E.Carey, seconded by Dr.T.R. Cahill, it was resolved:

"That we hereby call on the Minister for Health to eliminate forthwith any anomalies inhibiting the recruitment of Assistant County Medical Officers/Directors of Community Care relating to salary, job satisfaction and career prospects".

2. FEDERATION OF ROSCOMMON COUNTY HOSPITAL AND PORTIUNCULA HOSPITAL BALLINASLOE:

Since Board Meeting of 6th February, 1978, a number of Meetings had been held to re-negotiate the terms of federation of County Hospital, Roscommon, and Portiuncula Hospital, Ballinasloe, the conditions of appointment of the appointees as Consultant Physician and Consultant Surgeon etc.

Another meeting will be held during the current week, and he would report further to the Board at its next Meeting on 3rd April, 1978.

Councillor G.Dodd, stated that he was firmly of the opinion that the Board should withdraw from the negotiations and that both hospitals should be allowed to develop independently, and staffed accordingly. He was particularly concerned about the Maternity Unit, at Roscommon County Hospital, as Comhairle na nOspideal, who were a party to the re-negotiations, had never agreed to a Maternity Unit, and the appointment of a Consultant Obstetrician/Gynaecologist in Roscommon. The present Minister for Health had made commitments in relation to Roscommon County Hospital, similar to those made in relation to County Hospitals in the Midlands. The latter

commitment had been honoured and the Board should press for similar treatment for Roscommon County Hospital.

The Chief Executive Officer stated, that at the Meeting with representatives of the Department of Health, Comhairle na nOspideal and Portiuncula Hospital, Ballinasloe, held on 24th January, 1978, in the Custom House, Dublin, he had made it abundantly clear that he could not enter into re-negotiating the terms of the federation without the prior consent of the Board and that any terms re-negotiated would need ratification from the Board. He was fully conscious of and supported the Board's views on the need for a Maternity Unit in Roscommon, and would re-apply to An Comhairle for two consultant Obstetrician/Gynaecologists for Roscommon when the time was opportune i.e. possibly in May, 1978. It was his intention that any terms re-negotiated would be considered, as previously, by the Board's General Hospital Care Standing Committee before coming before the Board. At the request of the Chief Executive Officer, Councillor G.Dodd withdrew his proposal that the Board should withdraw from the re-negotiations.

The following resolution adopted by the Local Health Committee for County Roscommon at its Meeting of 23rd February, 1978, was noted:

"That having regard to the fact that the proposed federation between Roscommon County Hospital, and Portiuncula Hospital, Ballinasloe, which originated four years ago, has at this point in time to be re-negotiated, and in view of the fact that a number of County Hospitals in the Midlands, similar in size to Roscommon have been provided with additional Consultants, an additional Surgeon and Physician with the necessary back-up services be provided at Roscommon County Hospital".

3. Outbreak of Dysentry:

Ballyhaunis, County Mayo.

The Chief Executive Officer stated, in reply to Senator M.D. Lyons, in relation to an outbreak of Dysentry, at Ballyhaunis, County Mayo, that announcements had been made at all the Masses on Sunday 5th March, 1978, advising all persons to boil all water before use. The Sanitary Authority i.e. Mayo County Council had been notified of the position by the Board's Public Health Medical Staff at Castlebar, and called upon to take appropriate action. His advice from the D.C.C/M.O.H was that there was no cause for alarm.

4. Dental Services to Schools in
COUNTY ROSCOMMON.

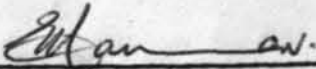
The Chief Executive Officer stated, he would discuss with the

Programme Manager, Community Care, who was ill and unable to attend the Meeting of the Board to-day, the question of furnishing a report on Dental Services in the schools in County Roscommon to the Board.

5. RESIGNATION OF DR. L. HANNIFFY - CONSULTANT PSYCHIATRIST, ST. BRIGID'S HOSPITAL, BALLINASLOE.

Dr. L. Hanniffy, had submitted his resignation from the post of Consultant Psychiatrist, St. Brigid's Hospital, Ballinasloe, with effect from 2nd April, 1978, to take up an appointment as Chief Psychiatrist/Resident Medical Superintendent, at St. Fintan's Hospital, Portlaoise, Councillor J.P.O'Callaghan, Chairman, congratulated Dr. Hanniffy, on his promotion and paid tribute to the services he had rendered as Consultant Psychiatrist, and as a former Member of the Board. Senator M.D.Lyons seconded the vote of congratulation, Mr. T.O'Baoill and Miss M.Byrne, associating themselves, also with the tributes paid to Dr. Hanniffy. The Chief Executive Officer on his own behalf and on behalf of the Staff particularly the Programme Manager Special Hospital Care, congratulated Dr.Hanniffy, and wished him well in his new appointment.

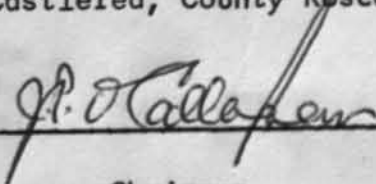
The Meeting then concluded.

Signed: 

E. Hannan,

Chief Executive Officer.

Confirmed and adopted at Meeting of Western Health Board held at 4.00 p.m. on Monday, 3rd April, 1978, at St. Patrick's Hospital, Castlerea, County Roscommon.

Signed: 

Chairman.



Telephone: Galway (091) 7631

Headquarters,
Merlin Park Regional Hospital,
Galway.

our Ref: HQ. 467

Please quote our ref. in any reply)

28th March, 1978.

To: Each Member of the Board:

Dear Member,

Disabled Persons Maintenance Allowances:

The Disabled Persons (Maintenance Allowances) (Amendment) Regulations 1978, provide for an increase of 10% in the maximum weekly rate of Disabled Persons Maintenance Allowance from £11.90 to £13.10 with effect from 1st April, 1978.

Infectious Diseases Maintenance Allowances:

The Infectious Diseases (Maintenance) Regulations, 1978, provide for approximately similar percentage increases in Infectious Diseases Maintenance Allowances, also from 1st April, 1978. The existing and the proposed new maximum weekly rates are as set out hereunder:-

	<u>Existing Rate</u> £	<u>Revised Rate</u> £
1.(a) For a person with a dependant spouse	21.90	24.10
(b) For a person with a dependant spouse where such person or such spouse is receiving in-patient services	19.50	21.45
(c) For a person with a dependant spouse where both such person and spouse are receiving in-patient services	16.25	17.85
2.(a) For a single person or a person who is a widow or widower with a dependant aged 16 years or over	16.60	18.25
(b) For such person where such person is receiving in-patient services	13.85	15.25



	Existing Rate	Revised Rate
	£	£
3.(a) For a single person or a person who is a widow or widower without a dependant aged 16 years or over	12.00	13.20
(b) For such person where such person is receiving in-patient services	9.45	10.40

Additional Allowance:

For each dependant (other than a spouse)	3.30	3.65
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Blind Welfare Allowances:

The Minister for Health has also authorised an increase of approximately 10% in the maximum rates of allowances payable under Blind Welfare Schemes from 1st April, 1978. The existing and the authorised new maximum weekly rates are as set out hereunder:-

	Existing Rate as from 1st October, 1977	Authorised Revised Rate as from 1st April, 1978
	£	£
1. Blind person over 16 years and under 21 years with dependant adult	7.60 (In addition to Disabled Persons Allowance)	8.35
<u>Increase for child dependants:</u>		
First two children	4.05 each	4.45 each
Subsequent children	3.25 each	3.60 each
2. Blind Pensioner over 21 years	4.30 (in addition to pension, which includes where applicable, an allowance for an adult dependant from Department of Social Welfare).	4.75
<u>Increase for child dependants:</u>		
First two children	0.95	1.05
Subsequent children	0.85 (in addition to payments provided for under Blind Pension Scheme)	0.95



	<u>Existing Rate</u> £	<u>Revised Rate</u> £
3. Blind Married Woman	4.30	4.75
	(payable only where justifiable having regard to husband's circumstances)	
4. Blind Married Couple	8.60	9.50
	(in addition to their respective pensions)	

Cost of Increases:

The estimated cost of these increases is as follows:-

D.P.M.A.:

	<u>Galway</u> £	<u>Mayo</u> £	<u>Roscommon</u> £	<u>Total</u> £
Estimate 1978	955,000	991,300	349,500	2,295,800
Increase 1/4/78 to 31/12/78	71,625	74,350	26,210	172,185
Total 1978	<u>1,026,625</u>	<u>1,065,650</u>	<u>375,710</u>	<u>2,467,985</u>

I.D.M.A.:

Estimate 1978	22,510	28,900	2,220	53,630
Increase 1/4/78 to 31/12/78	1,690	2,170	160	4,020
Total 1978	<u>24,200</u>	<u>31,070</u>	<u>2,380</u>	<u>57,650</u>

Blind Welfare Allowance:

Estimate 1978	23,690	24,600	10,400	58,690
Increase 1/4/78 to 31/12/78	1,780	1,840	780	4,400
Total 1978	<u>25,470</u>	<u>26,440</u>	<u>11,180</u>	<u>63,090</u>

The total cost of these increases, aggregating £180,605 in 1978, will be met in full by way of additional allocation from state funds, and I recommend that the excess expenditure necessary to meet these increases in the current year be approved.



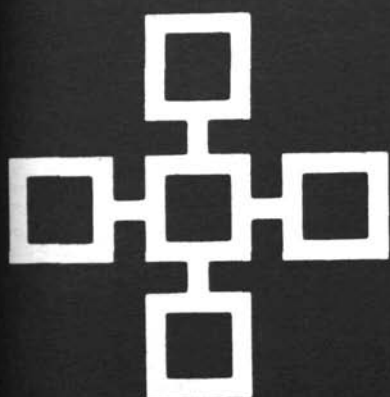
Their cost in a full year is estimated as follows:-

	<u>Galway</u>	<u>Mayo</u>	<u>Roscommon</u>	<u>Total</u>
	£	£	£	£
D.P.M.A.	95,500	99,130	34,950	229,580
I.D.M.A.	2,250	2,890	220	5,360
Blind Welfare Allowance	2,370	2,460	1,040	5,870
Total	<u>100,120</u>	<u>104,480</u>	<u>36,210</u>	<u>240,810</u>

Yours sincerely,


E. Hannan,
Chief Executive Officer.

Services
Consultant Level
Discussion document



Comhairle na n-Ospidéal

**Psychiatric Services
at Consultant Level**

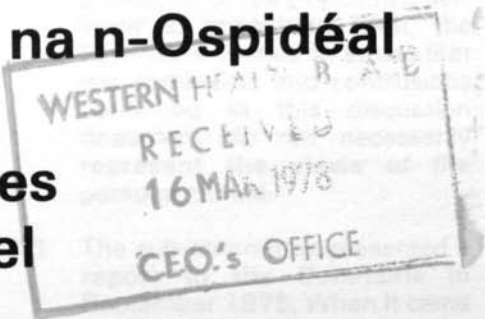
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Comhairle na n-Ospidéal

Psychiatric Services at Consultant Level

— a discussion document



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Introduction

In pursuance of its statutory function to regulate the number and type of appointments of consultant medical staff in hospitals providing services under the Health Acts, the Comhairle has examined the question of psychiatric services at consultant level. This examination was undertaken both to aid the Comhairle in formulating policy on consultant appointments and to make recommendations to the Minister and the health boards on appropriate matters directly relating to the Comhairle's statutory role. The Comhairle wishes to emphasise that the examination does not purport to be a general review of the psychiatric services as a whole. It deals solely with those issues which are of relevance to its own statutory functions.

The Comhairle wishes to acknowledge, with gratitude, the assistance given by the following individuals who are not members of the Comhairle but who participated in the task as members of a Comhairle sub-committee on psychiatric services:-

Professor Ivor Browne,
Dr. Fergus Campbell,
Professor Robert Daly,
Professor Thomas Fahy,
Professor Thomas Lynch,
Dr. Paul McQuaid,
Mr. Donal O'Shea,
Dr. John Owens,
Dr. Patrick Power,
Dr. J. A. Robins,
Professor Noel Walsh.

In recording its appreciation for their contribution to this examination of the psychiatric services at consultant level, the Comhairle wishes to stress that the comments and conclusions contained in this discussion document do not necessarily represent the views of the persons named.

- 1.3 The sub-committee presented a report to the Comhairle in September 1975. When it came to consider this report, the members of the Comhairle, the great majority of whom are not directly involved in psychiatric services, felt the need to familiarise themselves more thoroughly with these services and to enquire further into the problems raised by the sub-committee. It was decided, therefore, to set up a study group of Comhairle members to visit appropriate psychiatric institutions and to discuss the problems locally with the health board officials and consultants concerned. The following served as members of the study group:-

Dr. A. Kennedy (Chairman),
Professor J. N. P. Moore,
Sister Bosco McNamara,
Mr. E. Browne,
Mr. B. Herlihy.

They were assisted in their task by Dr. J. A. Robins of the Department of Health and Dr. Dermot Walsh of the Medico-Social Research Board. The study group undertook a series of visits to a selected and representative number of hospitals providing psychiatric services, namely:-

St. Loman's Hospital, Dublin,
St. Ita's Hospital, Portrane,
St. Patrick's Hospital, Dublin,
St. James's Hospital, Dublin,
Mater Misericordiae Hospital
(Child Psychiatric Unit),
Jervis Street Hospital
(National Drugs Advisory and
Treatment Centre),
St. Dymphna's Hospital,
Carlow,
St. Otteran's Hospital,
Waterford,
Ardkeen Hospital, Waterford,
St. Luke's Hospital, Clonmel,
St. Brigid's Hospital, Ballin-
astoe,
Our Lady's Hospital, Ennis,
St. Stephen's Hospital, Cork,
Our Lady's Hospital, Cork.

The Comhairle wishes to ex-
press its appreciation to the
members of the study group
and to the many individuals
who participated and facilitated
the extensive visits and local
discussions. In particular, the
Comhairle is grateful to Mr.
Brendan Herlihy (who recently
retired as a member of the
Comhairle) for his endeavours in
analysing statistical information
relating to the demand for psy-
chiatric services.

2. Grading Structure for Consul- tant Posts in Psychiatry

- 2.1 There is a large number of
medical grades of consultant
status in the psychiatric ser-
vices, viz:

Chief Psychiatrist,
Resident Medical Super-
intendent,
Clinical Director,
Clinical Director (Professorial
Unit),
Director of Child Psychiatry,
Clinical Director (Forensic
Psychiatry),
Senior Psychiatrist,
Senior Psychiatrist (Forensic
Psychiatry),
Consultant in Child Psy-
chiatry.

The Comhairle considers that
there is a need to cut down and
rationalise the multiplicity of
titles currently in use. The dif-
ferences between them relate
to administrative responsibility,
for all consultant posts are of
equal status so far as clinical
responsibility for patients is
concerned. The Comhairle ac-
cepts that it is of particular im-
portance in the field of psy-
chiatry that there should be
consultant posts with ad-
ministrative responsibility at
area and local level to plan,
organise and manage the ser-
vice for patients but it sees little
advantage in a variety of titles.
It has decided to adopt the fol-
lowing two titles for all future
appointments in lieu of the ex-
isting titles set out above:-

- (a) Consultant Psychiatrist in
... (particular sub-specialty
in psychiatry to be named
as appropriate);
(b) Consultant Psychiatrist/
Director of ... (the second
part of the title will reflect
the administrative respon-
sibility).

The different degrees and levels
of administrative responsibility
of posts designated as "Consul-
tant Psychiatrist/Director..."
can be clearly laid down in the
statement of duties and should
not necessitate the continuation
of the present multiplicity of
titles which are confusing and
perhaps misleading in some
instances. (For example, the title
"clinical director" literally taken,
seems to suggest that the
holder directs the clinical work
of fellow-consultants which is
not the case).

- 2.2 The Comhairle thinks that ad-
ministrative responsibility and
leadership are closely allied. In
modern psychiatry the
emphasis is on a team approach
rather than an individual one. In
this situation, leadership
qualities, particularly at resident
medical superintendent/chief
psychiatrist level, are of
paramount importance. In the
course of their visits to the
various institutions, the
members of the Comhairle
study group were struck by the
strong influence for the better

which a consultant with good leadership qualities can have on the overall standard of the service, even where physical facilities are poor. The Comhairle considers that the importance of this aspect of the job requirement should be a vital factor in the selection of consultants at the higher administrative levels – if necessary, even at the expense of technical ability. Unfortunately, in some instances, leadership ability, or lack thereof, may not emerge until an individual has been in office for a period. In view of the fact that appointments are on a permanent basis, the Comhairle recommends the setting up of formal medical committees at local catchment area and health board area levels to advise and assist the permanent directors of psychiatric services on policy matters. The precise membership of such committees would be a matter for discussion by health boards but, at local catchment level, they should include all the consultant staff. At health board level, the medical committee should include all the directors of local catchments plus the directors of specialty areas such as child psychiatry. The implementation of this recommendation would, the Comhairle believes, minimise the dangers inherent in the appointment of a permanent director with poor ability as leader and, at the same time, ensure participation by the senior clinicians in the formulation of policy.

The Comhairle is of the opinion that the designation of specialty areas in psychiatry in Ireland should follow international and,

in particular, British practice. The Joint Committee on Higher Psychiatric Training at present recognises the following specialty areas:-

- (1) General Psychiatry,
- (2) Child Psychiatry,
- (3) Forensic Psychiatry,
- (4) Mental Sub-normality,
- (5) Psychotherapy.

The Comhairle considers that, until such time as the Joint Committee recognises and introduces special training programmes in other specialty areas, consultant appointments with special interests should be confined to those listed. Arguments have been advanced for the creation of posts with a special interest in alcoholism on the grounds of the scale of the problem and the particular skills required to deal with it. However, the Comhairle believes that the majority view within the profession would at present be against this development on the ground that alcoholism should be dealt with as part of general psychiatry. However, while not favouring the formal creation of posts in general psychiatry with a special interest attached, the Comhairle would encourage the making of local arrangements under which consultants would develop special interests. In the case of alcoholism, which is too big a problem to be assigned to one individual in each health board area, a particular consultant might be encouraged to develop a special interest though not to the exclusion of other consultants. If, for example, a special unit for alcoholics is established in a hospital, all general psychiatrists working in that hospital should have access to these facilities.

3. General Considerations Relating to Consultant Manpower Needs in Psychiatry

3.1 **Classification of Patients in Mental Hospitals:** A census of Irish psychiatric hospitals carried out in 1971 (see Appendix 1) revealed that out of a total of 15,613 patients, 2,638 (16.8%) were adult mentally handicapped and 4,668 (29.9%) were over 65 years of age. Of the remaining 8,307 (53.3%) psychiatric patients, many were probably long-stay patients requiring mainly custodial care. While accepting that these three categories are not mutually exclusive, the figures do suggest that it is only a proportion of the patients in mental hospitals who are in need of the services of a consultant psychiatrist on anything like a regular and frequent basis. The Comhairle considers that the number of consultants should be related to the number of psychiatric patients who are genuinely in need of services at consultant level. In order to identify the number of such patients, a classification of the patient population in mental hospitals is required. The Comhairle understands that health boards have been asked to undertake this task but it has not yet been completed by all of them. Since it is only in the light of such information that provision can be made for the particular needs of each category of patient in an appropriate manner – including the consul-

tant manpower requirements in psychiatry and other branches of medicine – the Comhairle strongly recommends that steps should be taken to encourage health boards to complete the classification as quickly as possible. During the course of its visits around the country, the Comhairle study group formed the impression that little was being done to identify the various categories. This, in the opinion of the Comhairle, is a matter for regret in view of the obvious benefits for all in planning and implementing a better mental health service.

3.2 **Trend towards Community Services:** In the past, the psychiatric services have been mainly based on institutional care in the mental hospitals. In more recent times, there has been an increasing emphasis on treating patients outside hospitals thus allowing them to remain in their homes and their communities. Likewise, where institutional care is unavoidable, it is increasingly regarded as important for the patient to maintain links with the community. In 1971 the number of in-patients was 15,613; in 1976, 13,408: a decrease of 2,205. The Comhairle strongly supports this trend and notes that it is an important factor to be taken into account in assessing future consultant requirements.

It is essential that highly-trained consultants should not have to undertake a large volume of routine medical duties in mental hospitals, some of which could be provided satisfactorily by other staff. However, until such time as alternative arrangements to supply such staff are made, there will not be enough consultants to devote more time to the development of community care services where their training and experience could be better utilised. It must also be borne in mind that improvements in services outside the mental hospitals may result in the recognition of more psychiatric morbidity which formerly would not have been dealt with by the psychiatric services at all.

The Consultant in Psychiatry and Support Staff: The Comhairle has considered whether some of the work currently undertaken by consultants in psychiatry could be carried out by suitably qualified people in other professions. The increasingly important role being played in clinical teams by psychologists, social workers, psychiatric nurses and other paramedical staff is recognised. Nevertheless, though a full range of support staff is essential to the provision of a proper service, such staff will never be able to substitute for medically qualified psychiatrists. The Comhairle is firmly of the view that all patients with mental illness should remain the clinical responsibility of the consultant. No doubt the psychologist has a very definite role to play in the assessment of such patients and in the promotion of good mental health, but his thera-

peutic activity has a limited scope and ought to be carried on under the supervision of a medically-qualified consultant. However, it is essential that the consultant psychiatrist should collaborate with other professionals on the basis of equality in all respects save that of final clinical responsibility.

- 3.4 In every branch of the mental service a team approach is now recognised as being the most useful and as such is adopted or advocated. In this situation the role of the consultant is two-fold — (i) to provide the services which his medical training equips him alone to impart and (ii) to act as team leader in co-ordinating the different professional skills within the team. In the latter respect, a consultant who is a good leader can have an enormous influence for the better on the over-all standard of the service. On the other hand, the consultant cannot adequately provide other non-medical services (e.g. in the social field). In assessing demand for an increase in consultants, care must be taken to ensure that the needs of the situation actually warrant medical consultants and not non-medical personnel. The Comhairle believes that an increase in both the range and numbers of support staff would relieve consultants of much that is not appropriate to them and thereby secure an improvement in the services at consultant level.

4. The Question of a Grade below that of Consultant

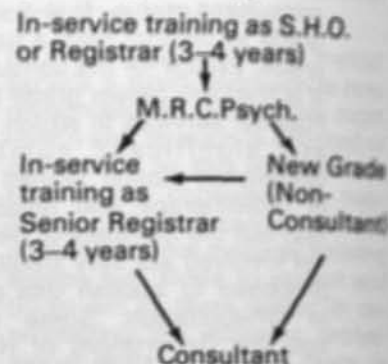
- 4.1 At the present time there exists a medical grade of "Psychiatrist" which is not of consultant status. It is a career grade as distinct from a training grade. Except for the consultant, it is the only career grade in the hospital services in which there are significant numbers. Somewhat similar grades exist in radiotherapy and rehabilitation but the numbers of personnel involved are very small. It is proposed to abolish this grade in rehabilitation. Some years ago the Department of Health decided as a matter of policy not to retain the grade of psychiatrist and over the last few years it has not created any new posts or filled existing vacancies. There were 34 appointees in the grade on 1st March 1977, many of whom have held their appointments in a temporary capacity for a number of years. The medical organisations also have expressed themselves in favour of the phased abolition of the grade of psychiatrist, subject to the position of existing temporary appointees being satisfactorily resolved.
- 4.2 As the grade of psychiatrist is not of consultant status, strictly speaking, it does not fall within the ambit of the Comhairle's regulatory functions. However, as the retention or abolition of the grade has obvious implications for the staffing of the psychiatric services at consultant level, the issue is of direct in-

terest to the Comhairle. Although it is here considering and advising on the future of this grade, the Comhairle, of course, fully accepts the fact that the final decision on its future will rest with the Minister and the Department of Health.

- 4.3 In view of the trends mentioned at par. 4.1, the original Comhairle sub-committee on psychiatric services saw no alternative to discontinuing the grade of psychiatrist. However, the sub-committee pointed out to the Comhairle, when it reported in 1975, that the disappearance of the grade was creating problems and that there was little evidence that these problems were being faced. They relate first to the practical problem of who will undertake the day-to-day running of the services and, second, to an emerging problem of job opportunities. The sub-committee noted that, in the psychiatric field in particular, there is a large element of custodial care which does not require the services of highly-trained consultant psychiatrists. Moreover, in psychiatry, as in other areas of medicine, there is going to be a number of doctors who will not achieve consultant status. As higher training programmes are developed, there will be fewer and fewer opportunities, for those who do not achieve consultant status, to find suitable jobs. The sub-committee thought that there was a problem here for the medical profession generally.

On the other hand, the Comhairle study group which visited and consulted widely, found at local level considerable support, among both the hospital managements and the consultants, for the retention of a non-consultant grade similar to the existing grade of psychiatrist. The support for this type of post stemmed from their recognition of the need for a suitable type of person to take care of the day-to-day management of patients. Such a grade was seen as necessary to provide the continuity of treatment which is essential for proper psychiatric care and to assist in generating increased therapeutic and occupational activity within the psychiatric hospitals. Many of those with whom the study group spoke believed that without such a grade, the services currently being provided would be placed in jeopardy and the patients would, consequently, suffer. In the light of the weight of opinion at local level in favour of a non-consultant grade, the study group proposed the introduction of a medical grade between that of consultant and registrar. The study group considered that it was of paramount importance that the grade should be established as a career grade with proper standards of entry. The holders of posts in the grade should be capable of assuming clinical responsibility for patients (e.g. they would admit and discharge). They would function as members of the psychiatric team but would not be eligible to be team leaders - this function should be reserved for the consultant grade. It should be possible, the group thought,

for a person to advance to consultant status through this non-consultant grade, provided he has undergone senior registrar training or its equivalent. The following diagram illustrates how the group envisaged the career structure in psychiatry and the place which this new grade might occupy:-



4.5 The minimum qualifications for entry to the new grade, it was suggested, should include the possession of the M.R.C.Psych. and at least 3-4 years satisfactory experience in psychiatry. The question of a title for the proposed new grade would have to be given careful consideration - in this context, the proposed introduction of specialist registration under the E.E.C. Directives might be of relevance.

4.6 The Comhairle has discussed at some length the concept of a medical career grade of the type described above. In doing so, the members recognised that this concept has relevance not only for psychiatry but for many, perhaps all, of the other branches of medicine as well. The main arguments advanced for and against are summarised as follows:-

(a) Arguments for:-

- (i) There is a need and a place in the psychiatric services in Ireland for the person who does not wish to undertake the full clinical responsibility appropriate to a consultant. Such individuals can undertake a considerable range of clinical duties in the context of a team headed by a consultant.
- (ii) In non-teaching hospitals in particular, such a grade can (in fact does) take some of the heavy workload from consultants and, at the same time, provides a continuity of service which is important for patients but which cannot be achieved by the use of the training grades alone.
- (iii) It is the view of a sizeable number of consultants in mental hospitals that there is a need for the grade because the services, particularly in the rural areas, cannot be maintained solely by consultants and trainees.
- (iv) The Royal College of Psychiatrists in a memorandum of evidence to the Royal Commission on the National Health Service in Great Britain has recommended:-
"That the psychiatric services be strengthened by the establishment of specialist posts with independent clinical responsibility but not entailing the full range of duties required of a consultant. These posts would have security of tenure, could

be full-time or part-time and would be appropriate for psychiatrists who had completed higher training but who did not wish (or were not able) to enter the consultant grade".

- (v) Because of the nature of the services and the volume of demand, the medical organisational requirements in the psychiatric services are different from most other specialties. The large volume of routine medical care in the psychiatric hospitals requires the continuous presence of sufficiently qualified personnel. This grade would facilitate the maintenance of a unified medical policy which is essential within a large psychiatric institution.
- (vi) If a proper standard of entry (including a higher qualification in psychiatry) was set, the grade would have the necessary status to attract good quality candidates.
- (vii) Formal postgraduate training at senior registrar level will tend to be based on the main teaching hospitals. It will become increasingly difficult for other hospitals to attract support staff with higher qualifications unless such a grade as this is established as a career grade.
- (viii) The existence of a medical career grade of the type proposed would facilitate the return to hospital practice of married women doctors at the stage when their children are reared.

In view of the growing number of female medical graduates, the problem of providing such outlets will assume greater proportions in the future.

b) Arguments against:-

- (i) The introduction of a career grade below that of consultant would place this country out of step with the United Kingdom where the practice now is to discontinue all grades below consultant level apart from the training grades. In 1969, a British report entitled "The Responsibilities of the Consultant grade" (H.M.S.O. 1969) came down very firmly against the concept of a career grade below consultant level. (Nevertheless, permanent staff at this level continue to be employed and recruited there).
- (ii) The continuation of the grade of psychiatrist or the introduction of a similar grade is undesirable as such grades do not exist in the other branches of medicine. Psychiatry is already somewhat isolated from the other medical specialties. To have such a grade perpetuates the impression that exists that psychiatry is different and set apart from the rest of the profession. Furthermore, if the grade was confined to psychiatry, it might tend to be a refuge for doctors who had failed to achieve consultant status in other specialties.
- (iii) If the grade required a higher qualification for

entry, it would be difficult to distinguish between it and the consultant grade. The difference would tend to be more administrative than professional. It would be preferable to increase the number of consultants rather than to have a grade below consultant.

4.7

Having considered the arguments, the Comhairle is in favour of a career grade below that of consultant for the psychiatric service. However, it recognises not only that this is a matter which falls to the Minister for Health to decide upon, but also that it is of great importance to the hospital services in general and to the medical profession. Indeed, it seems to the Comhairle that there is a need for consideration of the question of career grades below that of consultant throughout the hospital services. Recent developments in training at higher levels are going to have a profound effect upon the supply of registrars for service work and upon the demand for jobs by those who, for one reason or another, do not get to consultant level but are not able to move into other areas of medicine as has been possible in the past before the advent of higher training in virtually all branches of medicine. Again, the coming into existence of the "specialised doctor" grade under EEC directives with the freedom for such "specialists" to establish in Ireland precipitates the need to consider urgently the relationship of "specialist" to "consultant". These are matters for consideration by the medical organisations, the professional

training bodies and those responsible for the provision of services to the public. The Comhairle suggests that it would be appropriate for the Minister to take the initiative in

promoting such discussions. The Comhairle would be pleased to take part in them for its statutory duties give it an immediate interest in their outcome.

5. Consultant Manpower in Psychiatry

- 5.1 Statistics of consultant manpower at 1st May, 1977, compiled by the Comhairle revealed an establishment of 161 posts, of which 20 were vacant. (Details are given in Appendix

III). The figures indicate a ratio of one consultant per 19,400 population. From the information which the Comhairle has been able to obtain from other countries, the position is as follows:-

Year	Country	Population per Consultant Psychiatrist
1975	England/Wales	39,800
1975	Scotland	27,300
1973	Finland	26,500
1980 (target)	Northern Ireland	24,000
1976	Denmark	23,600
1986 (target)	New Zealand	15,000
1972	Sweden	14,000
1976	Norway	11,200
1980 (target)	Canada	11,000

- 5.2 While international comparisons are extremely difficult because of the different medical systems and the varying circumstances (including support staff) from country to country - Ireland seems to be generously supplied with consultant psychiatrists compared with her immediate neighbours in the United Kingdom. The reasons for this are likely to include the following factors:-

- (a) There is a higher rate of admissions to mental hospitals in Ireland than in the United Kingdom. However, though more people are admitted to psychiatric hospitals, it has yet to be shown conclusively that the incidence of psychiatric illnesses is greater in Ireland than in other countries. Such little evidence as is available

suggests that the incidence *may* be greater but it is inconclusive. There is, however, firm evidence that there are more people suffering from serious mental illness in this country than in the United Kingdom. Poorer social and economic conditions in Ireland (against a background of large-scale emigration in the past) coupled with an expectation of service availability on a par with the United Kingdom; the lack of adequate community services coupled with the availability of institutional accommodation (much of doubtful quality), are factors which combine to bring about a large number of admissions to institutions and an inability to effect early discharge. While improvements may be made over the coming years, the Comhairle thinks that the present situation is unlikely to alter significantly in the near future.

b) There is a greater number of people in mental hospitals in this country who are known not to be suffering from mental illness of a degree necessitating hospital care and who ought to be accommodated in more appropriate institutions. In particular, there are many old people who are "geriatric" rather than "psychiatric" cases. In addition, 17% of patients in mental hospitals are mentally handicapped adults, most, if not all, of these could be better dealt with in a different setting.

(c) The lack of back-up facilities

and support staff, such as social workers, in the community often prevents the discharge of patients from mental hospitals. In some cases where these facilities and staff exist, they are not fully utilised. In some cases, because of emigration, patients have no families to which they could return.

- (d) Many problems have been experienced in relation to nursing in the psychiatric hospitals which have resulted in an insufficient emphasis on the rehabilitation of patients. It is not within the ambit of the Comhairle's functions to comment on psychiatric nursing.
- (e) The proportion of psychiatric morbidity dealt with by family practitioners in the United Kingdom is 90%–95%. There is no figure available for this country, but it is generally reckoned to be lower. The family doctor in Ireland tends to refer patients with psychiatric problems to a consultant psychiatrist much more readily than his U.K. counterpart.
- (f) Socio-economic factors make it difficult to bolster the staffing of Irish mental hospitals by the recruitment of family doctors on a part-time basis. The Comhairle considers that, in the future development of psychiatric services, there should be a greater emphasis on the role of family doctors in the treatment of psychiatric illnesses. Closer contact between family doctors and the psychiatric hospitals should be encouraged.

5.3 The distribution of consultant manpower in psychiatry is far from satisfactory from the point of view of the numbers in each of the specialty areas. At present it is as follows:—

General Psychiatry	—	144
Child Psychiatry	—	14
Forensic Psychiatry	—	3
Psycho-therapy	—	—

The Comhairle understands that there are, in addition about ten consultants in mental handicap. However, as these are usually based in "homes" as distinct from "hospitals", they do not fall within the purview of the Comhairle.

5.4 Save in general psychiatry, not only is the total number of consultants in the country below the requirements for a population of three million but the situation is further aggravated by the unsatisfactory geographical spread of available consultants in these specialty areas.

5.5 In general, the Comhairle accepts that the psychiatric needs of this country would warrant a higher level of consultant staffing than that which exists in many others. The difficult question to determine is precisely what level of staffing would be appropriate for this country. In the course of many discussions around the country, the Comhairle study group did not see or hear any evidence to support the view that, in general, there is a need to increase the overall consultant manpower in psychiatry. The majority opinion was that there was probably a sufficient number of consultants available. However, the view was strongly expressed to the study group that what was

needed was more psychiatrically orientated general practitioners and consultant physicians.

5.6 **General Psychiatry:**— During the course of its visits and discussions, the Comhairle study group canvassed opinion amongst consultants on what they would regard as a reasonable consultant/population ratio in general psychiatry. It emerged from these discussions that most consultants would accept a norm of one consultant per 25,000 to 30,000 population as being reasonable provided support staff was available in increased numbers. The Comhairle has decided to adopt this overall ratio as a general guideline in reaching decisions on applications for consultant appointments. In doing so, the Comhairle wishes to stress the importance of increasing the level of support staff available to the psychiatric services in general. It must also be stressed that this is a national norm. It is to be expected that, within this norm, there will be regional variations related to local circumstances e.g. age structure, density of population, distance and terrain. Of the present total establishment of 161 consultant posts in psychiatry, 144 are in general psychiatry — a consultant/population ratio of 1/22,000 based on the latest population estimates. The implementation of a norm of 1/25,000 would result in a reduction to 125 posts. The actual reduction is likely to be less, certainly in the short-term, since the norm will be applied as opportunities arise e.g. retirements, deaths or resignations.

In any case, it will be off-set to a considerable extent by population growth and increased numbers of consultants in the other specialty areas of psychiatry.

Child Psychiatry:— The Royal College of Psychiatrists recommend one team (which includes one consultant) per 100,000 population. It should be noted that there is evidence to indicate that urban child populations have increased morbidity and, therefore, higher service requirements. There is at present an establishment of fourteen child psychiatrists in this country — a consultant population ratio of 1/223,000. A suggestion was made to the Comhairle that the scope for preventive services is greatest in the field of child psychiatry. However, the Comhairle has not been able to find any evidence to indicate that there is a direct relationship between the incidence of psychiatric disorders in children and in adults. There is, however, evidence that child psychiatry is tending to become more concerned with the family situation. If so, it should become more closely associated with general practitioners and the social services. It is clear, however, that the present level of consultant staffing in child psychiatry is inadequate in the country as a whole. The Comhairle considers that more child psychiatrists should be recruited. Initially, the new entrants should be based on the large centres of population, but should have a commitment to provide a consultation service for provincial areas.

5.8 Forensic Psychiatry:— The number of forensic psychiatrists recommended by the Royal College of Psychiatrists is two per one million population. This would indicate a need for six forensic psychiatrists in this country. The present establishment is three who are all based in Dublin. Perhaps of greater importance than the precise number of consultants required is the question of the development of a proper structure for forensic psychiatry. There needs to be close linkages between the forensic psychiatrist and general psychiatrists in other psychiatric units. In addition, it is essential that adequate back-up facilities should be available to enable the forensic psychiatrist to function effectively. The Comhairle accepts the need for an increase in the number of consultants in this specialty area and a more equitable distribution to cope with the needs outside the Dublin area. The creation of additional posts, however, should be in the context of a planned development of the service on the lines mentioned above.

5.9 Mental Handicap:— Although the Comhairle is not directly involved in the provision of services for the mental handicap field, it has a lively interest in the much-needed development of services in this area since this would have an effect upon manpower needs in the psychiatric services generally. The Comhairle wishes to stress the necessity to develop separate appropriate services (including more qualified staff) and accommodation for the adult mentally handicapped many of

whom are at present accommodated in psychiatric hospitals. This problem, in the Comhairle's view, deserves much greater attention than it has received in the past.

5.10 Psychotherapy:— The scope for psychotherapy is very wide. It is reasonable to expect that this specialty will develop and

that demand will grow with the increasing emphasis being placed on community care. However, until such time as norms are established and the size of the need is clearly defined, the Comhairle thinks that it would not be advisable to make recommendations on the number of consultants who might be needed in this country.

6. Arrangements for Linking the Various Psychiatric Services at Consultant Level

6.1 The Comhairle has considered what links between the various services are needed at consultant level. Links of two sorts are involved here:—

- (a) between the various branches of psychiatry (e.g. adult psychiatry/child psychiatry), and
- (b) with other related services (e.g. acute units in general hospitals, long-stay units and community care services).

The commission of Inquiry on Mental Illness (1966) stressed that there should be formal links between the different psychiatric services in the acute, long-stay and community field. The Comhairle agrees with their recommendation and thinks that the appropriate authorities should seek to implement it. Because of the variety of circumstances which exist in different parts of the country, it

is not possible for the Comhairle to be more precise in regard to the form these linkages might take. Arrangements will have to be made with due regard to local circumstances.

6.2 Most health boards have been developing general psychiatric services on the basis of psychiatric teams (including one or more consultants) catering for particular local populations within their administrative areas and with the ultimate aim of providing comprehensive services and facilities at these local levels. In general, the Comhairle supports this approach. However, until such time as the necessary physical facilities for acute, long-stay and community care services are available locally, formal linkages will be necessary to ensure that each individual consultant has access to all the necessary facilities to enable

him to become involved in all three aspects of the services. In particular, the establishment of an acute psychiatric unit at a voluntary hospital will give rise to the necessity for formal arrangements to link such unit into the appropriate local area services provided by the health board concerned.

Child psychiatry and forensic psychiatry units require a much bigger population than general psychiatry and cannot, therefore, be organised in the same way. Hence the need for formal linkages between these specialty areas and the general psychiatric services. At present, linkage arrangements are being evolved in the Dublin area, e.g. the child psychiatry unit at the Mater Hospital has made good arrangements with outside agencies. However, in general, such arrangements, where they exist, are only in their infancy and they need to be developed further.

4 The making of formal links is primarily a management function which falls within the responsibility of the hospital authorities. As far as the Comhairle is concerned, it will expect such arrangements to be reflected in the structuring of consultant appointments. The onus rests upon the hospital authorities to describe these when submitting applications for consultant appointments to the Comhairle. The object of the Comhairle in considering a request for an appointment will be to ensure that it fits into a total service with formal linkage arrangements. The Comhairle will expect to have a specific statement of what the

appointee's responsibilities are in an acute psychiatric unit, a long-stay unit and also the community care services.

7. Training of Psychiatrists at Senior Registrar Level

7.1 The Joint Committee on Higher Psychiatric Training in its first report (1975), has recommended that before proceeding to higher training (senior registrar level) in one of the five branches of psychiatry, a trainee should normally have completed at least three years general professional training. This time will usually have been spent in psychiatric posts, though a period of up to one year may be spent in other relevant medical work including general practice, general medicine, neurology, paediatrics, appropriate research etc. The period in general professional training will include experience in general psychiatry with at least two different consultant teams and, if possible, the trainee should also have had additional experience in one or more of the other branches of psychiatry and instruction in the psychotherapeutic skills which are essential for all psychiatrists. On completion of training at this general professional level, the trainee would normally obtain a higher qualification in psychiatry (e.g. membership of the Royal College of Psychiatrists).

7.2 The Joint Committee has laid down that, upon completion of general professional training, a period of four years of higher training is required for those wishing to become consultants in psychiatry. As yet, no programmes have been set up and no posts of Senior Registrar approved as suitable for higher training in this country. The

Comhairle understands that it is hoped to establish programmes of higher training on a regional basis involving participation by a number of hospitals judged suitable for training purposes. It is urgently necessary that programmes be established and posts created because there are already candidates available who have completed their general professional training but who are unable to proceed to accreditation in this country. The danger is that if they go abroad to complete the final four years of training, they may not return to work in Ireland.

7.3 On the basis of consultant numbers (see Appendix II), it appears to the Comhairle that only a limited number of senior registrar posts can be justified and many of these should be in the specialty areas at present under-staffed at consultant level. It follows, therefore, that of those undergoing general professional training (109 on 1st March, 1977) only a proportion can expect to obtain a senior registrar post. The number in training at the moment does, of course, include doctors intending to go into general practice. Nevertheless, a problem arises as to what will happen to a considerable number of people who will not be able to go on to higher training. The question of the introduction of a career medical grade (discussed at section 4 of this document) is relevant to this problem.

Appendix I

IRISH PSYCHIATRIC HOSPITAL CENSUS 1971* NUMBERS

	TOTAL	MENTAL HANDICAP	65 YEARS & OVER
St. Brigid's Hospital, Ardee	399	58	123
St. Brigid's Hospital, Ballinasloe	1,524	232	514
St. Patrick's Hospital, Castlereagh	396	74	145
St. Dymphna's Hospital, Carlow	343	58	137
St. Mary's Hospital, Castlebar	941	129	301
St. Luke's Hospital, Clonmel	624	104	200
Our Lady's Hospital, Cork	1,057	78	199
Our Lady's Hospital, Ennis	664	115	190
St. Senan's Hospital, Enniscorthy	470	127	170
St. Brendan's Hospital, Dublin **	3,022	606	783
St. Canice's Hospital, Kilkenny	423	66	139
St. Finan's Hospital, Killarney	745	115	181
St. Conal's Hospital, Letterkenny	578	110	207
St. Joseph's Hospital, Limerick	835	95	236
St. Davnet's Hospital, Monaghan	685	135	202
St. Loman's Hospital, Mullingar	941	244	309
St. Fintan's Hospital, Portlaoise	549	99	180
St. Columba's Hospital, Sligo	706	111	233
St. Otteran's Hospital, Waterford	506	72	182
Newcastle Hospital, Wicklow	73	10	13
St. Stephen's Hospital, Sarsfieldscourt	74	0	11
St. Joseph's Hospital, Clonmel	41	0	12
St. Anne's Hospital, Skibbereen	17	0	1
St. James's Hospital, Dublin	17	0	1
All Local Authority Hospitals	15,630	2,638	4,669
All private hospitals	1,031	42	

*Source - Department of Health.

Appendix II

DEPARTMENT OF HEALTH, 1976.

District and Auxiliary Mental Hospitals. Patients on Register on 31st December.

	TOTAL
Eastern Health Board	
St. Brendan's (including Vergemont, St. Dymphna's Unit, Drug Unit, Dundrum St. Loman's St. Ita's Newcastle, Co. Wicklow	2,394
84	
Norther-Eastern Health Board	
St. Brigid's, Ardee	297
St. Davnet's, Monaghan	544
South-Eastern Health Board	
St. Dymphna's, Carlow	332
St. Canice's, Kilkenny	406
St. Luke's, Clonmel (including St. Joseph's Admission Unit)	603
St. Otteran's, Waterford	448
St. Senan's, Enniscorthy	417
Midland Health Board	
St. Fintan's, Portlaoise	494
St. Loman's, Mullingar	906
North-Eastern Health Board	
St. Conal's, Letterkenny	544
St. Columba's, Sligo	666
Western Health Board	
St. Brigid's, Ballinasloe	1,277
St. Mary's, Castlebar	777
St. Patrick's, Castlereagh	340
Mid-Western Health Board	
Our Lady's, Ennis	589
St. Joseph's, Limerick	804
Southern Health Board	
Our Lady's, Cork St. Stephen's, Sarsfieldscourt St. Anne's, Skibbereen St. Raphael's, Youghal* St. Finan's, Killarney	774
712	
TOTAL	13,408
All Private Hospitals	1,065

*Closed 1972

Appendix III

COMHAIRLE NA N-OSPIDÉAL CONSULTANT MANPOWER STATISTICS AS AT 1st MAY, 1977

Psychiatry (excluding Mental Handicap)

Health Board Area	Mid Western	Southern	Eastern	Midland	North Eastern	South Eastern	North Western	Western	National
Establishment*	9	23	70	12	8	14	8	17	161
No. of vacant Posts	—	3	5	2	3	1	1	5	20
Population per Consultant (000's)	25.1	21.2	14.9	21.6	22.8	30.6	23.5	18.4	19.4
% Distribution of Consultants	5.6	14.3	43.5	7.5	5.0	8.7	5.0	10.6	100
% Distribution of Population	9.0	15.6	34.3	5.8	8.3	11.0	6.0	10.0	100

Retirals (at 65 years of age)

Age 66 or over	—	—	3	1	—	—	—	—	4
1977-1981	—	2	4	2	—	2	1	1	12
1982-1986	1	2	3	2	—	5	1	2	16
1987-1991	4	3	12	2	—	3	—	1	25
1992-1996	2	3	17	1	3	2	1	2	31
1997+	2	10	26	2	2	1	4	6	53

*Establishment = Number of consultants in practice plus the number of vacant posts approved by the Comhairle.

PSYCHIATRIC & GERIATRIC CARE STANDING COMMITTEE

Minutes of Meeting of Committee held in the District Hospital,
Swinford, County Mayo, on Thursday, the 5th January, 1978.

PRESENT:

Mr. T. O'Boill, R.P.N. - Chairman

Dr. M.J. Gilvarry, R.M.S.
Mr. E. Haverty, M.C.C.
Mr. P. Concannon, M.C.C.
Mr. J. Mulrooney, M.C.C.
Ms. K. Eastwood

IN ATTENDANCE:

Mr. S. O'Donoghue, Programme Manager
Miss M. Cloonan, Secretary

Mr. L. Reidy, Hospital Administrator
Sr. M. Annunciata, Matron, Swinford Hospital
Sr. M. Celestine

APOLOGIES:

Mr. J.P. O'Callaghan, M.C.C.
Mr. T. Byrne, M.C.C.
Mr. M. Ryan, M.C.C.
Dr. J.J. Tobin
Mr. H. Melvin

MINUTES:

On the proposal of Mr. J. Mulrooney, seconded by Ms. K. Eastwood, the minutes of the Psychiatric & Geriatric Care Standing Committee Meeting of the 3rd November, 1977, were adopted by the Committee and signed by the Chairman.

MATTERS ARISING

FROM MINUTES:

The Programme Manager stated that the Working Party Report on Hospital Farms had been approved by the Board and the recommendations of the Standing Committees had also been noted.

The position in relation to Casuals in County Homes had also been noted. The Board also approved the recommendation of the Standing Committee regarding payment of Boarding Out Allowances for people who are eligible for long stay accommodation, while awaiting a bed in our institutions.

Following Mr. Haverty's suggestion at the last Meeting, a discussion ensued on the question of alcoholism. The Programme Manager said that the results of surveys carried out elsewhere showed that up to 3% of the population could be alcoholics. This would mean in the region of 9,000 people in this Health Board area. Each alcoholic in turn would affect an average of five other people. These figures indicate that there is a need to develop services for alcoholics. Some of the members felt that the problem of drink stemmed from early education. Dr. Gilvarry had other figures which stated that admission rate of alcoholics to hospitals

per year average between 12% and 15% and this figure was on the increase. Ms. Eastwood said that most of the social problems of today had alcoholism as their root. Dr. Gilvarry felt that prevention of this disease was better than cure. Mr. Mulrooney felt that there were two main problems to be faced and they were:-

- (i) Prevention
- (ii) Containing drink

It was suggested that a Special Meeting of the Committee should be arranged to discuss this problem further. The Programme Manager agreed to prepare a paper for the next meeting which was arranged to take place on Wednesday the 22nd February, at 4.00 p.m. in the Boardroom, Merlin Park Hospital, Galway.

PROGRESS REPORT:

St. Brigid's Hospital, Ballinasloe:

The Programme Manager reported that work was progressing satisfactorily on the two units there.

St. Brendan's Home, Loughrea:

The 18-Bed Unit was nearly completed. The 36-Bed Unit was in the process of construction and was progressing satisfactorily.

The Diversion Therapy Unit was also progressing satisfactorily.

Brabazon Park, Swinford:

The Programme Manager reported that he hoped to obtain approval to proceed with the provision of a Mentally Handicapped Complex at Swinford this year. Assuming that approval were forthcoming we could expect work to commence on the buildings in 1979.

Belmullet:

The Day Care Centre in Belmullet is expected to be completed by the 31st January.

ANY OTHER BUSINESS:

On the question of admissions to Welfare Homes, the Programme Manager stated that there was an Admissions Committee set up in the three counties for this purpose. Applications for admission must in future go through the Committee. However, the Matron still retains the right of admission in emergency cases.

The Chairman, on behalf of the Committee and on his own behalf, thanked the Matron and staff of the hospital for their hospitality and wished them all a very happy New Year.

Western Health Board

DATE AND VENUE OF

NEXT MEETING:

A Special Meeting of the Standing Committee will be held in the Boardroom, Merlin Park Hospital, Galway, on Wednesday the 22nd February, at 4.00 p.m.

The next meeting of the Committee will be held on Wednesday, 22nd March, 1978, in St. Mary's Hospital, Castlebar, immediately after lunch which will be at 1.30 p.m.

Dear Madam
SIGNED: Mary Cloonan
M. Cloonan,
Secretary.

Confirmed and adopted at meeting held on the 22nd March, 1978.

SIGNED: T. O'Boaill
T. O'Boaill,
Chairman.

Chief Executive Officer.

1. Opening Prayer.
2. Verification of Minutes of last Board Meeting held on 3rd April 1978. (copy herewith)
3. To approve the proposed appropriation in the sum of £300,000 (five hundred thousand pounds) for Quarter ending 30th September, 1978.
4. Health Care (Amendment) Act, 1978 and Regulations made thereunder - increase in contributions from 1st April, 1978. (Report herewith)
5. Increased charges from 1st April, 1978, payable under (a) Residential Charge (Subsidiatory) Regulations, 1972 (b) Allowance for Residential Care of Severely Handicapped Children (c) Section 48 for the Mentally Handicapped.
6. To consider Minutes of Meetings of Standing Committee as follows: (a) Health (Residential) Care: 27th January, 1978. (copy herewith)